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SECURITY INFORMATION

13 December 1951

ADPC Staff Meeting

The ADPC Staff Meeting was held at 1000 hours on 13 December 1951.

1. ADPC stated that at the direction of DCI he would present to the meeting DCI's decision with respect to the relationship between Central Administration and the operating offices. This decision had been made by DCI at a recent meeting at which all interested parties were present. Basically the decision was to adopt the military system i.e., a straight Staff-Line relationship. The line of command would flow from DCI to DD/P, to ADPC and ADSO. DD/A because in effect a "Quartermaster General" to DCI as Theater Commander. DD/P as Army Commander would also have a "Quartermaster" who would "serve" DD/P but would "belong" to DD/A in the sense that a quartermaster officer "belongs" to the Quartermaster Corps. It would be DD/A's function to determine whether or not funds were available which could legally be used for a given purpose, and DD/P's function to advise on the need for expenditures; the decision remaining with DCI as to where funds will be expended. DD/A will advise DCI as to availability and legality of funds and will inspect, audit and report on the administrative functions of DD/P. In view of this decision, ADPC stated that it was imperative that the inspection, reporting and audit system of OPC be strengthened and he directed SAI, C/AL and SRA to move in on this problem.

2. ADPC stated that a merger plan is being considered which will provide for 7 divisions as follows: Western Europe, Central or Middle Europe, Southeast Europe or the Balkans, Near East and Africa, Far East, Western Hemisphere and USSR, the latter having no overseas network of its own but operating through the other divisions. Under this plan ADPC and ADSO would be in effect deputies to DD/P in their respective spheres of interest. CO will be out of the covert command structure and no longer under DD/P.

DD/P's staff would be contacted as at present with an element for planning, an element for co-ordinating the intelligence and operations functions, an inspector, and a quartermaster and a "quartermaster". ADSO and ADPC would, in turn, be required to have opposite numbers to DD/P's staff on their respective staffs. The support functions under DD/P would be the Training, Communications and R & D offices. The degree to which Confidential Funds, the Covert Procurement office and the Covert Personnel office would come under DD/P will be determined on an ad hoc basis.

ADPC stated

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ADPC stated that DD/P was considering a directive requiring that by 1 January 1952 all the Area Divisions be merged. As in the case of the discussion in paragraph 1 above, ADPC requested that this information on the merger situation be passed by the Area Division Chiefs to their subordinates.

3. ADPC then stated that by direction of DD/P he was starting on a trip in January during which he would examine the FE and MEA areas thoroughly. He also proposed to touch base at the more important points in the WE and EE areas. On his trip he will be accompanied by ADSO. ADPC again expressed concern that the present overseas organizations were inadequate to form the basis for the expansion planned for fiscal year 1953. He also again reflected his concern about the cover situation. The basic purposes of his trip, he stated, to be:

- a. A general management audit evaluation,
- b. A study of organizational structures and relationship within such structures, and
- c. A study of the respective cover situations in the different areas.

He added that he hoped to identify the most effective persons at the respective stations.

4. ADPC directed that each Area Division except WH furnish him by 12 noon on 19 December the following information:

- a. Where he should go in the area.
- b. How much time he should spend at the more important places on his itinerary.
- c. What questions Division Chiefs would like to have him raise in the field, and
- d. Whether a man from the home office should be present at the Field Stations at the time of his visit.

5. ADPC stated that EKO will accompany him during the portion of his trip in the WE and EE and part of the MEA areas and would remain there to make an administrative-management study. ADPC planned to be away a total of 6 or 7 weeks.

6. Referring to a request made at the Staff Meeting on 15 November, ADPC requested that Division Chiefs submit to him in writing before his departure in January full memoranda containing their thoughts on cover and the kind of overseas organization which would be adequate to meet the requirements of forthcoming expansion.

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In response to a question from ADPC C/PL stated that most of the basic manuals on operational techniques had been written and will be made available to TND and for distribution to the respective Area Divisions. ADPC pointed out that the lack of support to TND was a serious matter and directed each Area Division to submit to him by 5:00 p.m. on 14 December the names of two men from the Division who had broad overseas and operational experience. One man from each Division will have had paramilitary experience and one psychological or political warfare experience. These men must also be potentially good instructors. ADPC stated that the tour of duty for those chosen to be sent to TND as instructors would be two years, although a shorter tour could be recommended by Division Chiefs in certain cases. He also instructed SAO, C/PL and SHU to advise him on the development of operational techniques and as to how to convert experience into doctrine.

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[REDACTED]

Executive Assistant
DIO/C

DDA/CDGB/mlt

Distribution:

1 - DADPC	1 - C/OD	1 - CCM	1 - CFE
1 - EXO/OPC	1 - CPL	1 - CSH	1 - CNEA
1 - SAR	1 - CAL	1 - CWS	1 - CPT
1 - SAI	1 - ADDA (a)	1 - CEE	2 - SD/RE

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